

2008 energy outlook

ASERCA, Mexico City, February 22, 2008



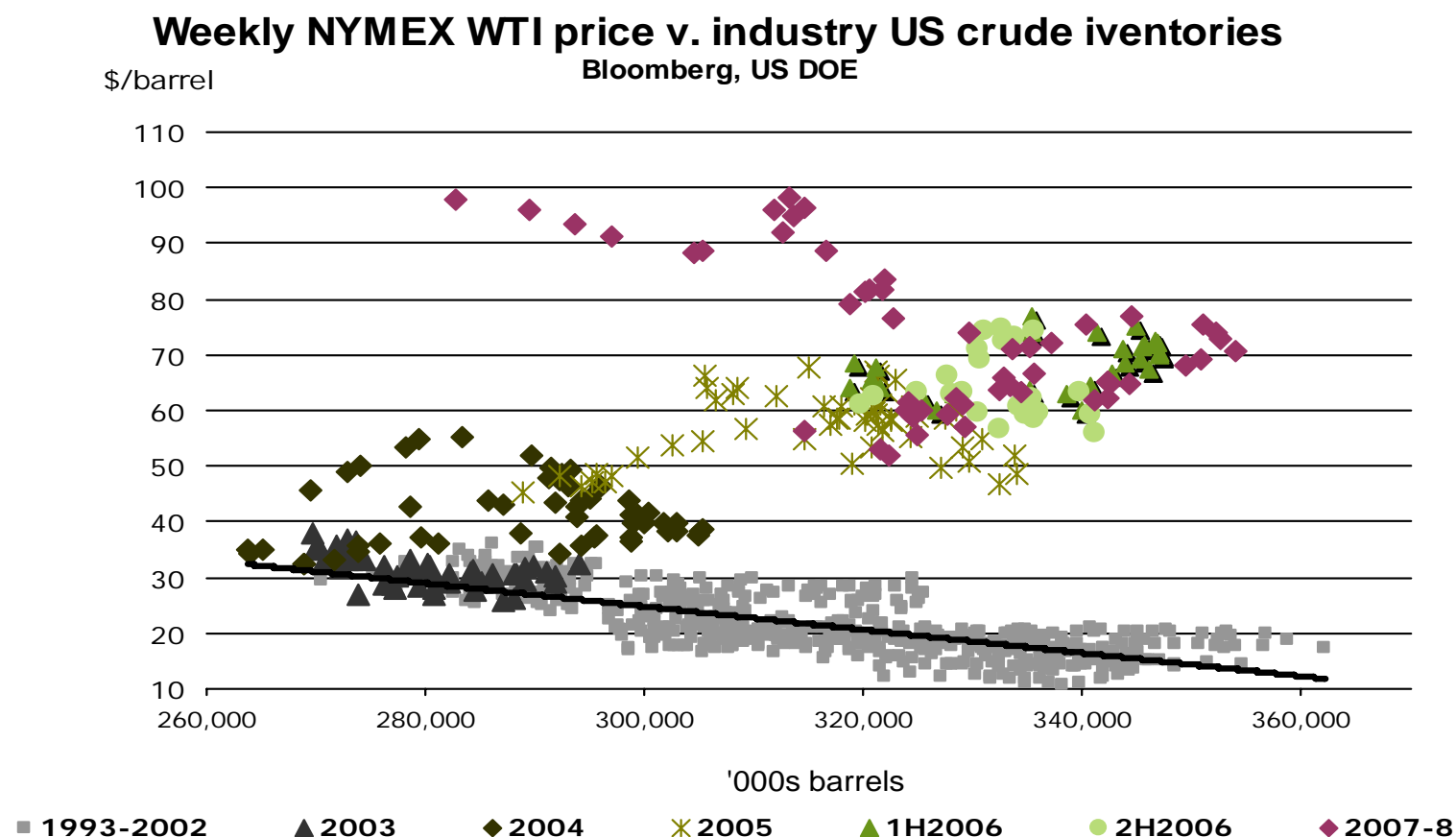
2008 front-month WTI price forecast

| | 1Q | 2Q | 3Q | 4Q | FY |
|------|-------|-------|-------|-------|--------------|
| 2007 | 58.27 | 65.02 | 75.15 | 90.50 | 72.36 |
| 2008 | 94.5 | 90 | 87 | 76 | 86.85 |



Stocks vs. prices: reading the tea leaves

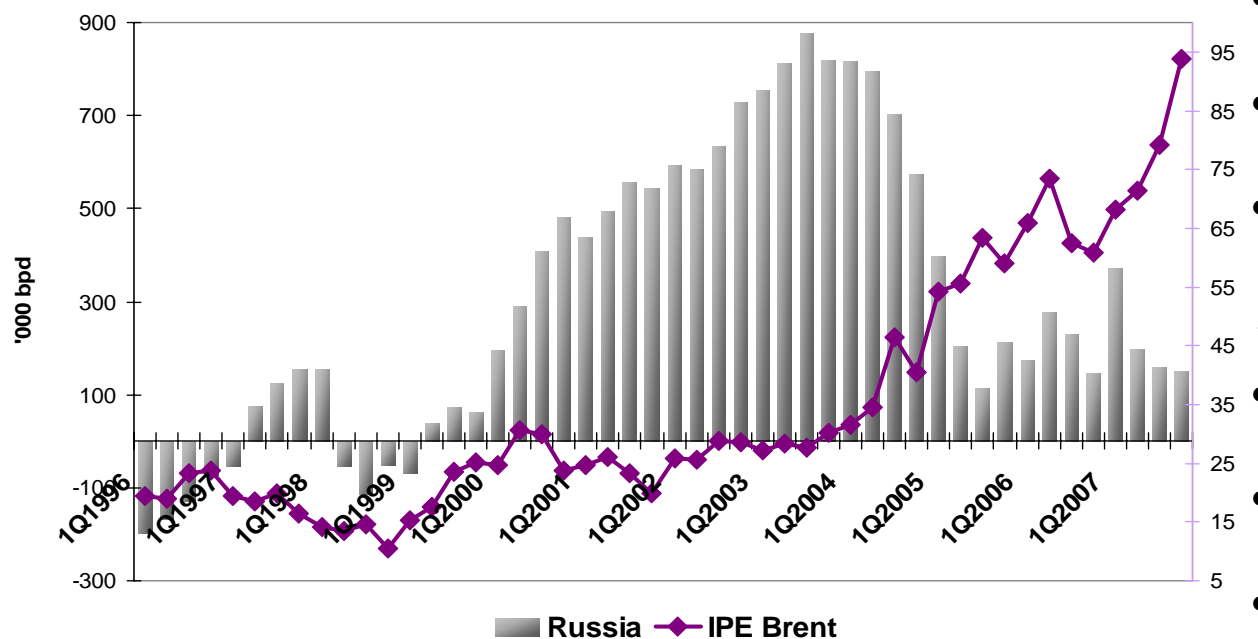
Getting the fundamentals right and the price wrong: shifting relationships



Oil price forecasts: why they're so often off the mark

Getting fundamentals wrong: markets and politics

Russian crude oil production growth vs Brent future prices
Bloomberg, IEA, Fimat projections



Russian supply growth vs. oil prices, 1996-2007: modeling mugged by politics

- Forecasting the present
- “Business as usual”
- The “unforeseen and almost certainly unforeseeable”
- Recessions, wars and other evils
- Political effect of prices
- Fundamental impact of politics



Beyond fundamentals

- Capacity constraints
 - Wellhead
 - Transportation
 - Refining
- Cost increases
- Labor shortage
- Geopolitical risk
 - Iran
 - Iraq
 - Nigeria
- Investment climate
 - Resource nationalism
 - Russia – Caspian – Venezuela...
 - NOCs vs. IOCs
 - “Chindia” vs. the west
 - Majors vs. service cos.
- New players
 - Oil as asset class
 - Funds vs. fundamentals
 - Oil as currency hedge?



What a difference a year can make...

2007

Tight oil fundamentals...

Demand growth runs ahead of supply

Stock draws

Spare capacity wafer thin at best

... ignite geopolitical risk...

Resource nationalism curtails investment, hampers supply growth

IOCs on the defensive

Petro-arrogance in the axis of oil

Supply cuts cause big price “bang”

Festering grassroots nationalism

Iran price “premium”

... and strategic investment value

Oil as currency hedge

2008

Looser oil fundamentals...

Supply growth runs ahead of demand

Stock builds

Spare capacity rebuilding

... cool geopolitical risk

Resource nationalism still going strong but trends diverge

IOCs more accommodating, getting resigned to reduced role

Demagogue petro-regimes face confidence crisis

Easing fundamentals erode disruption payoff

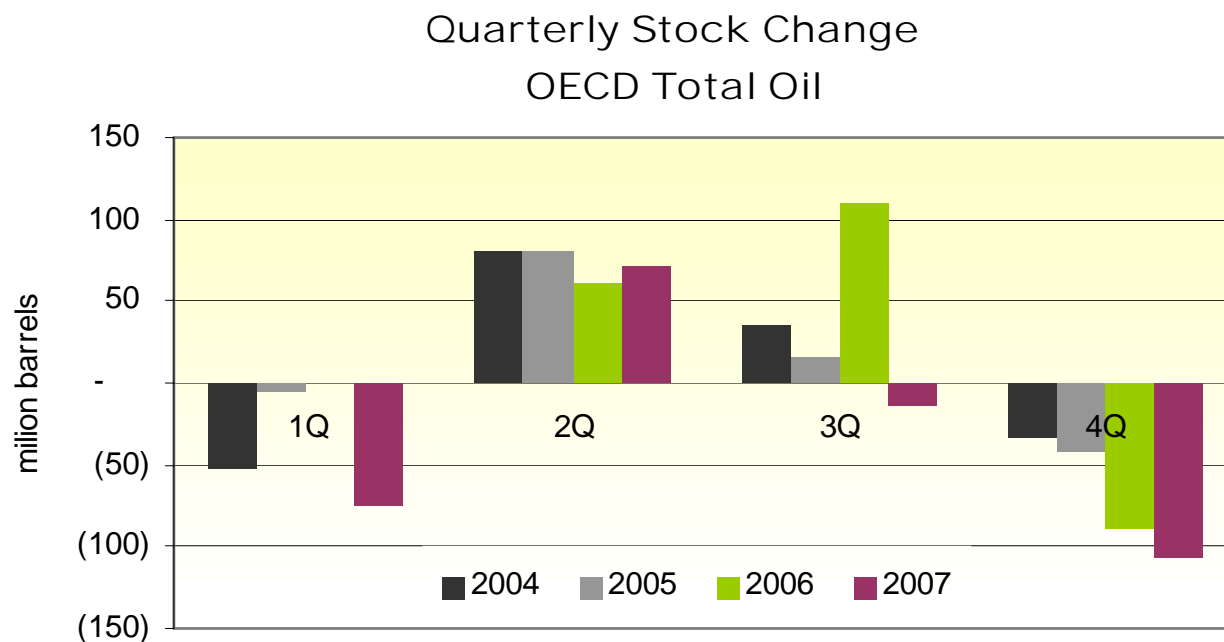
Iranian risk off radar

--- casting doubt on oil as hedge

Currency hedge less effective



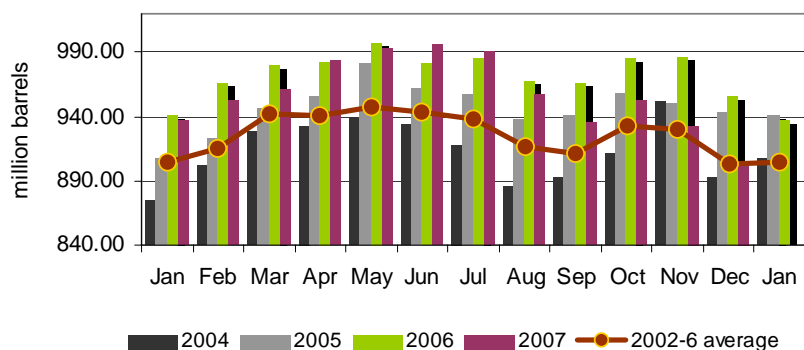
In the rearview mirror: the year of drawing dangerously



Tightness spanning the oil complex

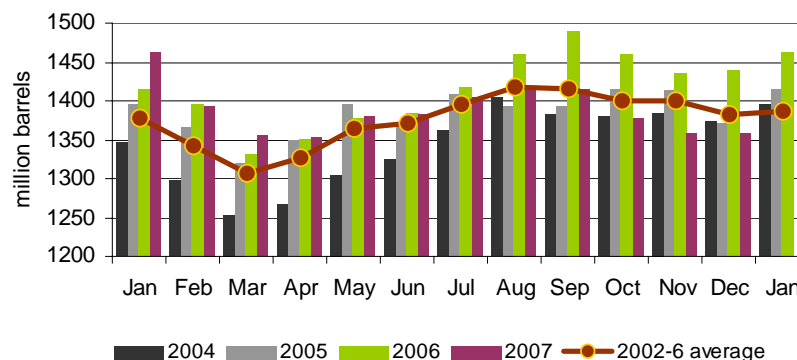
Total OECD crude oil inventories

Source: IEA



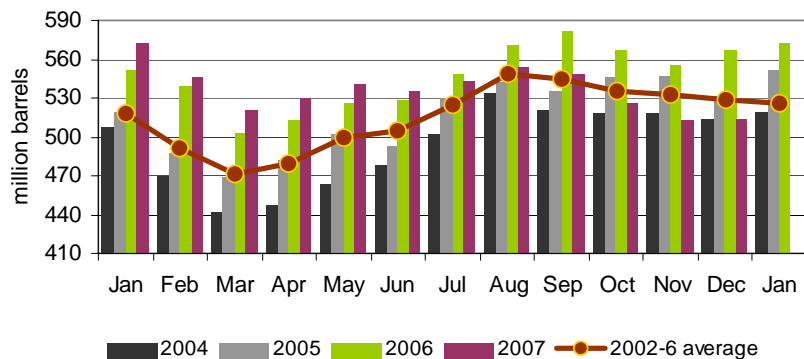
Total OECD product inventories

Source: IEA



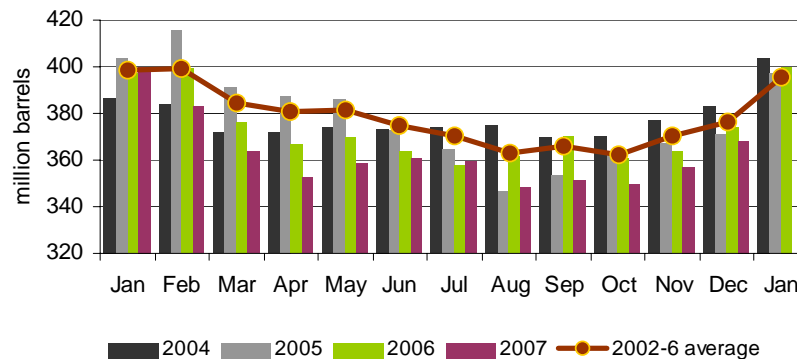
Total OECD middle distillate inventories

Source: IEA



Total OECD gasoline inventories

Source: IEA

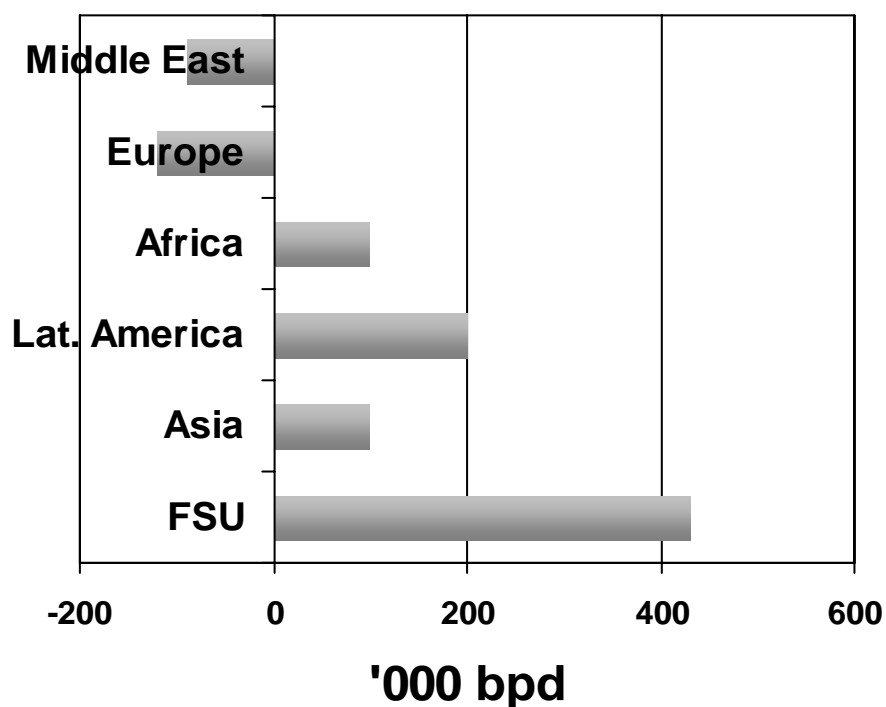


Godot sightings

OPEC leads total supply growth rebound to 2.52 million bpd in 2008; non-OPEC continues to inch up

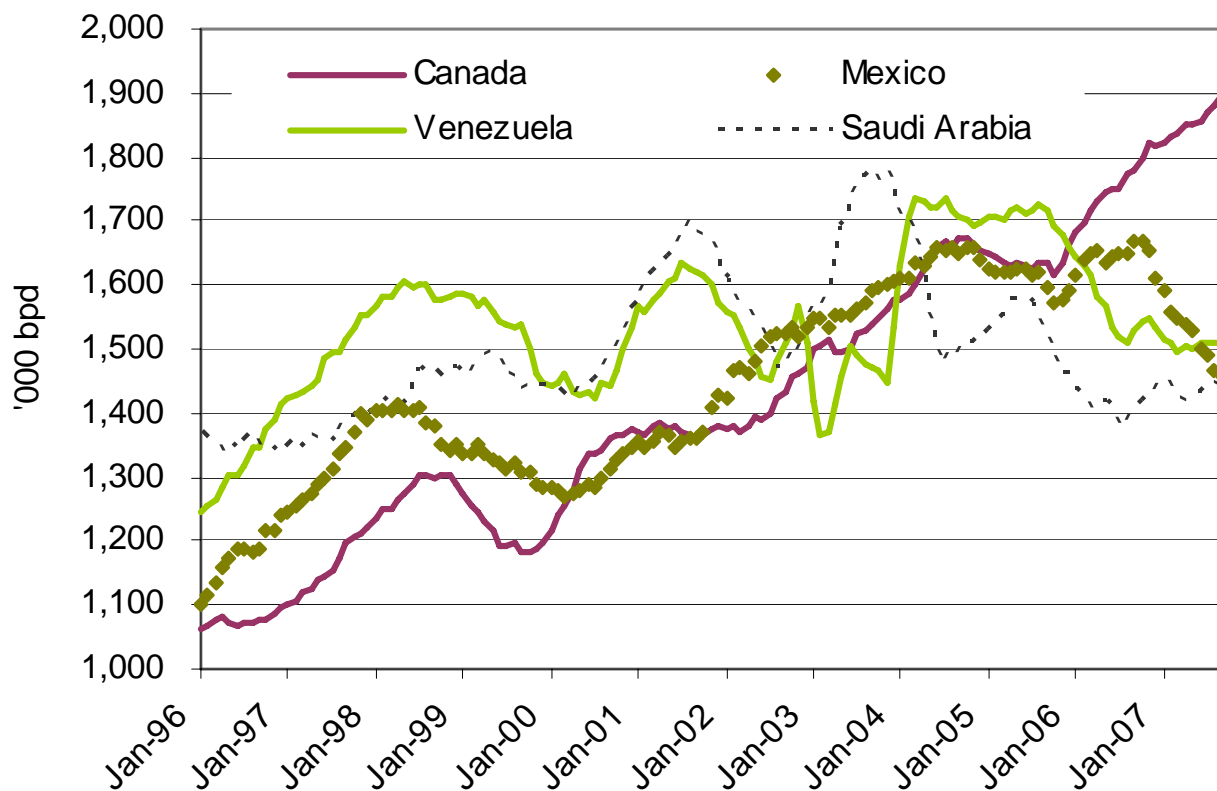
- OPEC +1.9 million bpd
 - Crude +1.4 million bpd
 - NGLs +500,000 bpd
- NON-OPEC +620,000 bpd
 - FSU: +430,000 bpd
 - Asia +100,000 bpd
 - Lat. America +200,000 bpd
 - Africa +100,000 bpd
 - N. Sea -120,000 bpd
 - Middle East -90,000 bp

Non-OPEC supply growth
2008



US crude supply: northern exposure

Top US crude imports
IEA January 2008



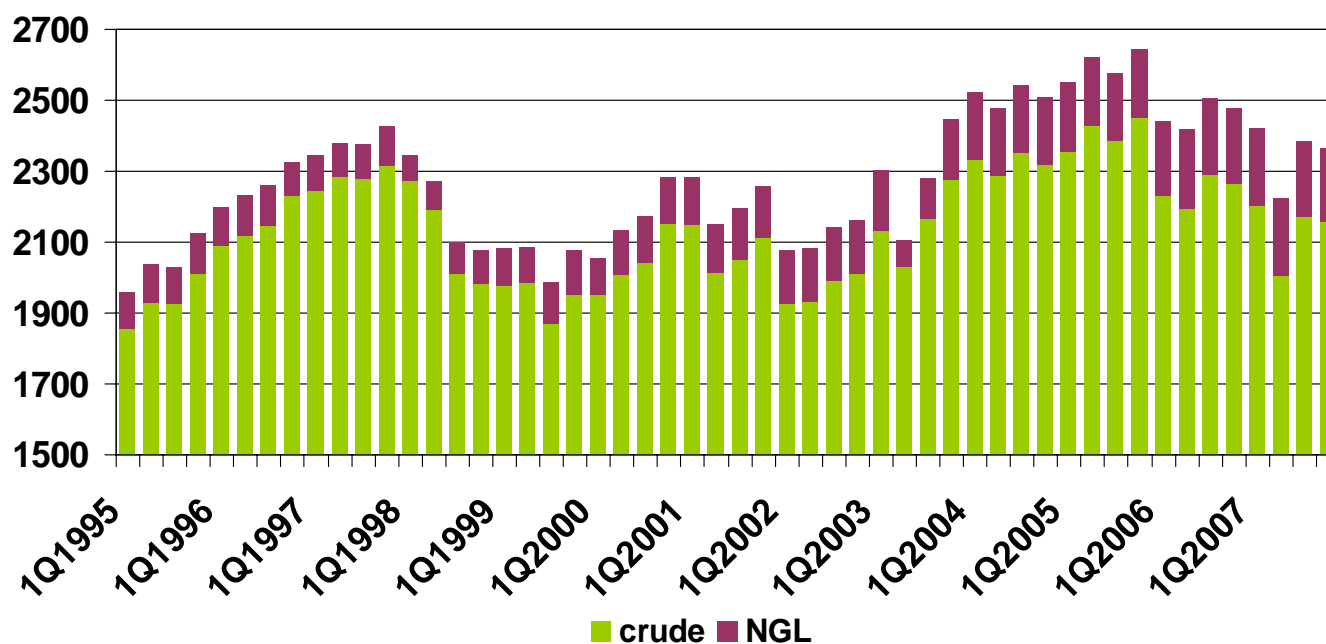
OPEC oil

- Internal fractures deepen...
- ... but hawks increasingly marginalized
- Hawks also under dovish pressure both internationally and domestically:
 - Saudi concerns / demand security
 - Accommodating Angola
 - Recovery in Iraq and Nigeria?
 - Domestic pressures in Iran and Venezuela



Grass-root pressures: light at the end of the tunnel?

Nigerian production



Loosening fundamentals may dampen grassroots claims

Splintering movement:

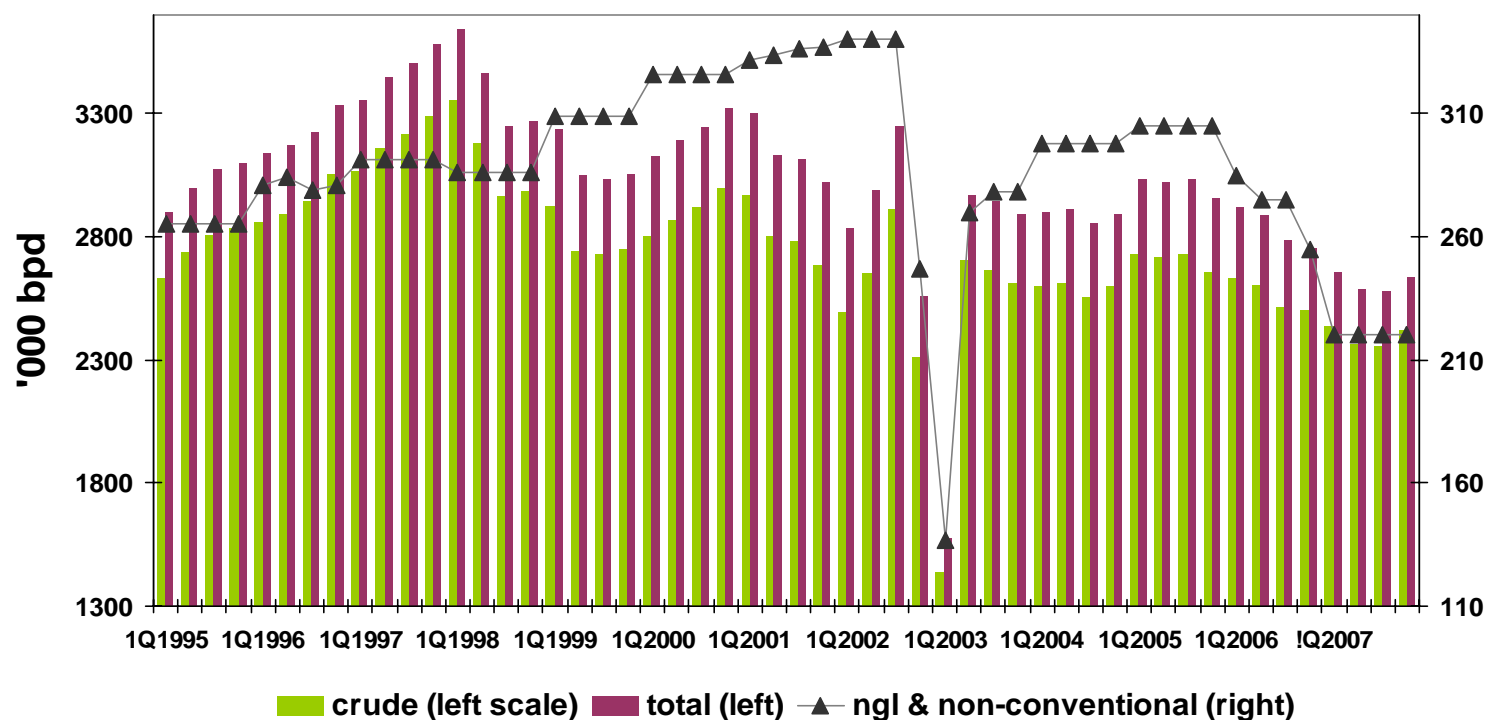
Asari Dokubu/Tom Ateke/Henry Oka



Addicted to oil



Venezuelan production decline



Iranian wild card



Demand and the R word

2001

- Jet fuel contraction led the OECD demand decline (outside of Asia)
- Terrorism compounded impact of economic decline
- China/non-OECD Asia resilient and insulated
- China driven by domestic demand, infrastructure development
- Mideast hit by low oil price

2008

- Airline industry overhaul – more efficient, demand less elastic
- China more exposed to US and global downturn risk
- China industrial overcapacity buildup
- Booming Mideast demand as oil windfall, deftly harnessed, compounds impact of explosive demographic expansion

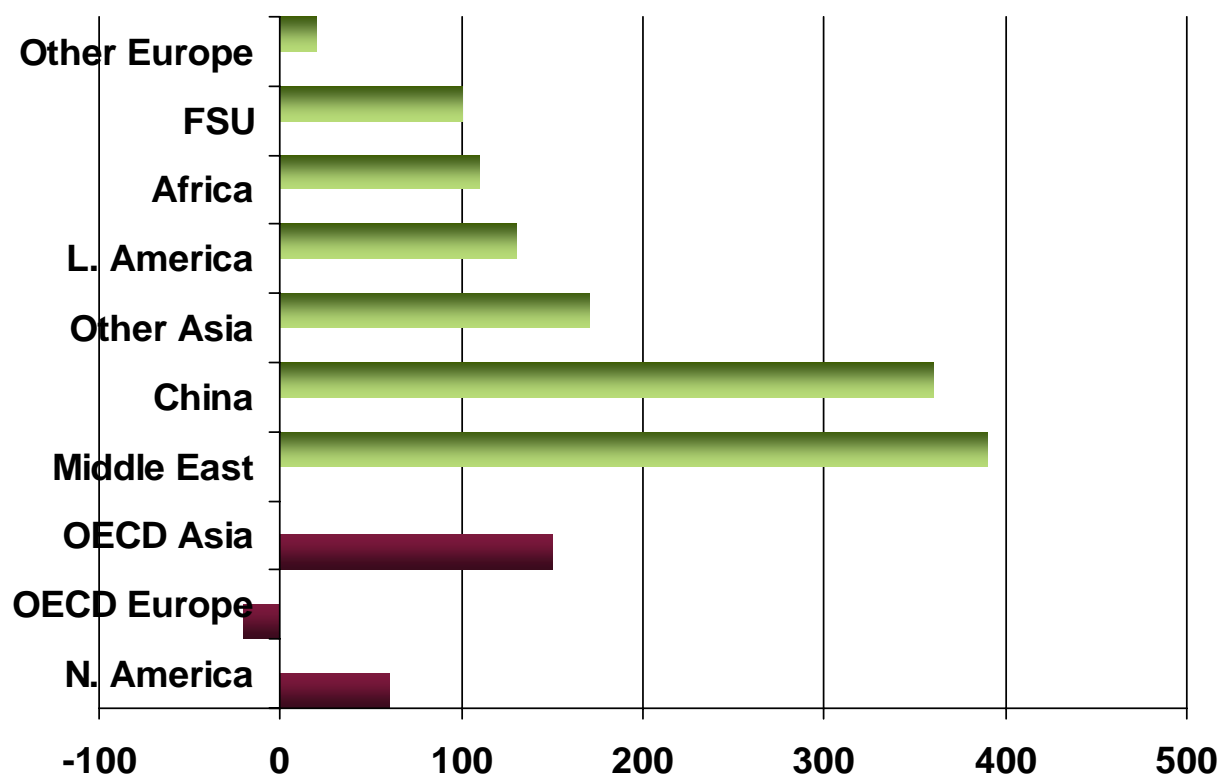


Demand growth rises East

East of Suez
continues to
dominate
global
demand
growth, up
1.44 million
bpd yr/yr

OECD
180,000 bpd

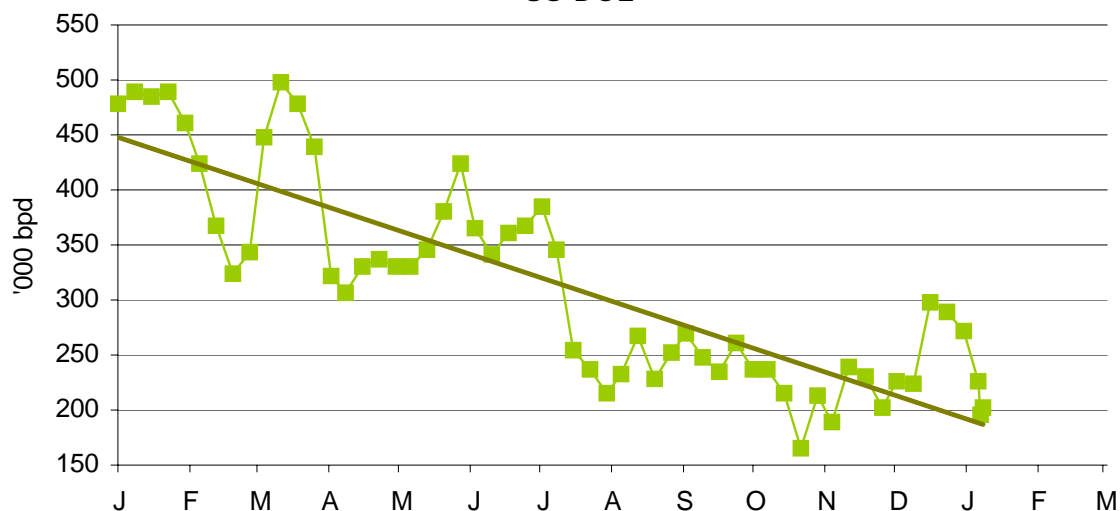
Non-OECD
1.44 million
bpd



US gasoline demand: the big engine that couldn't any more

US Gasoline demand growth: 2007-8 vs. 2002-6 ave.
(4-week rolling ave.)

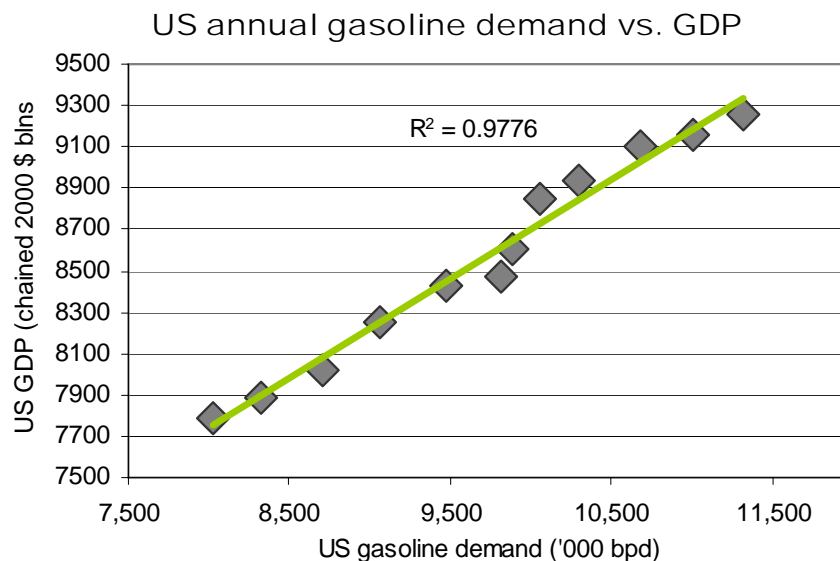
US DOE



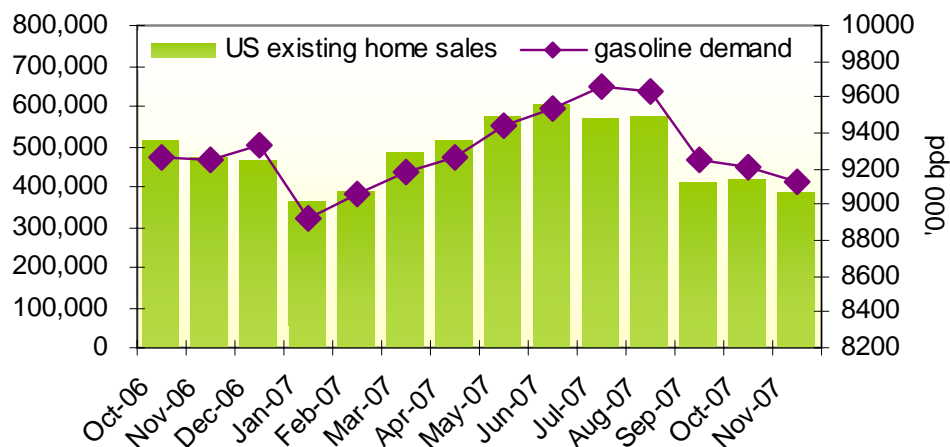
- US demand – the engine of OECD demand growth
- US gasoline – the lion's share of US demand
- But slower economic growth will take a toll on demand



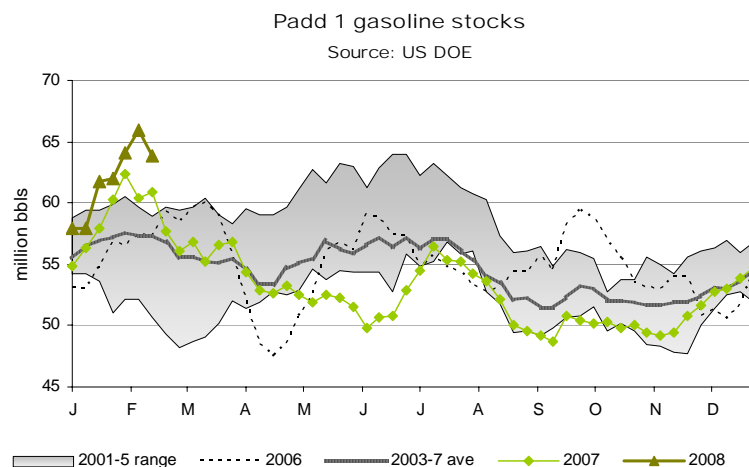
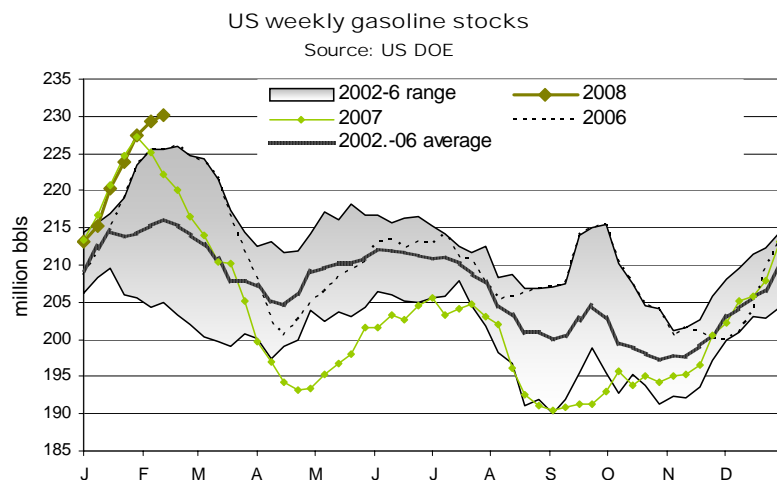
Slower economy to cut US driving demand



US Homes Sales v. Monthly Gasoline Demand
National Association of Realtors, IEA, US DOE, Fimat

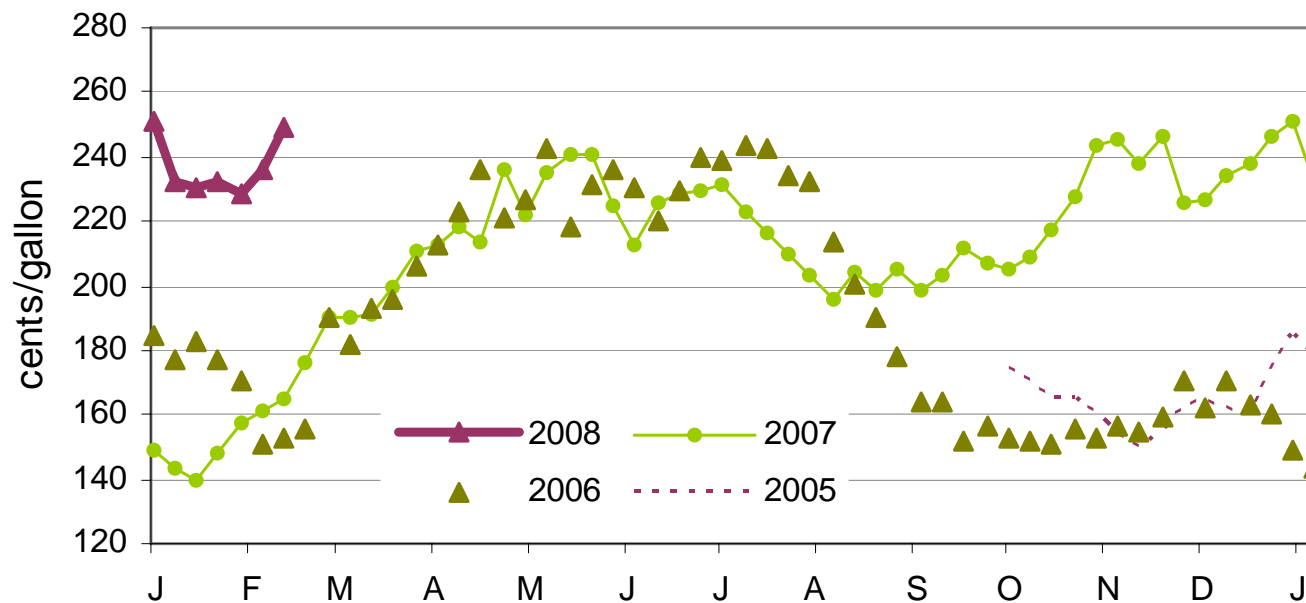


US gasoline stocks: from record lows to record highs



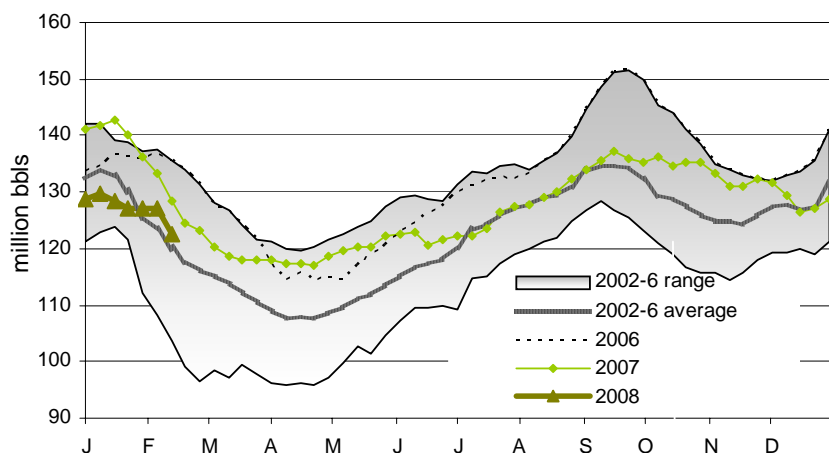
US gasoline prices

NYMEX RBOB Prices

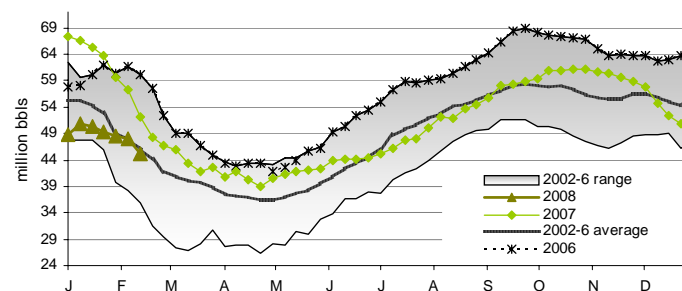


US distillate stocks: a tale of two coasts

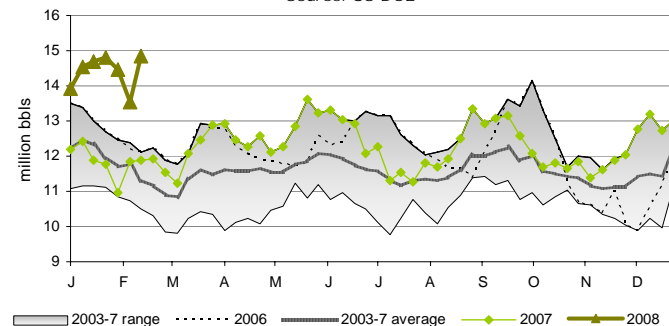
US weekly distillate stocks
Source: US DOE, New edge projection



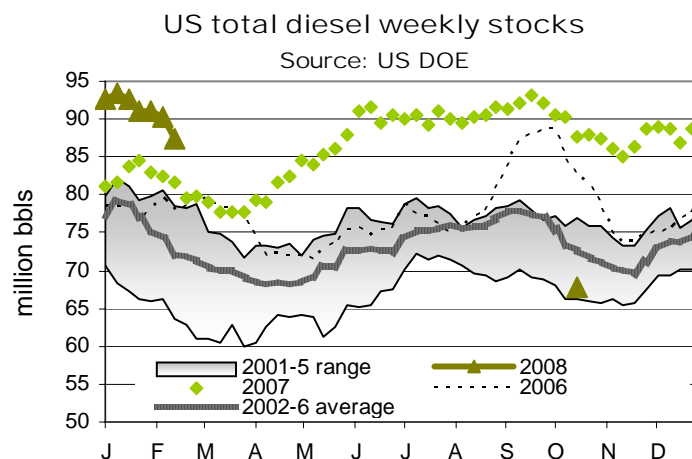
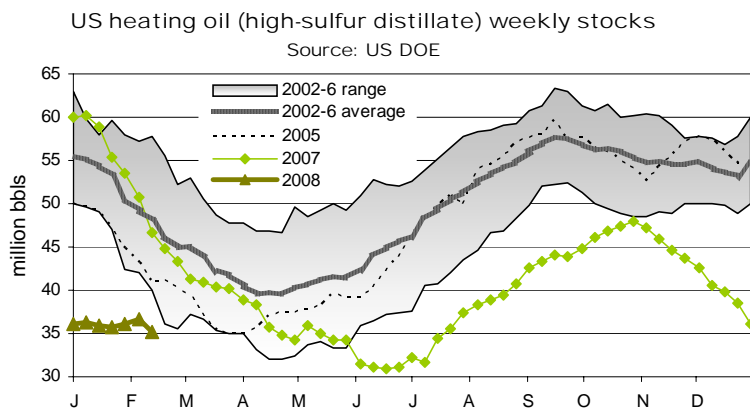
PADD 1 (East Coast) weekly distillate stocks
Source: US DOE



PADD 5 weekly distillate stocks
Source: US DOE



US distillate stocks: heating v. transport



US diesel demand: the little engine that ran out of cash

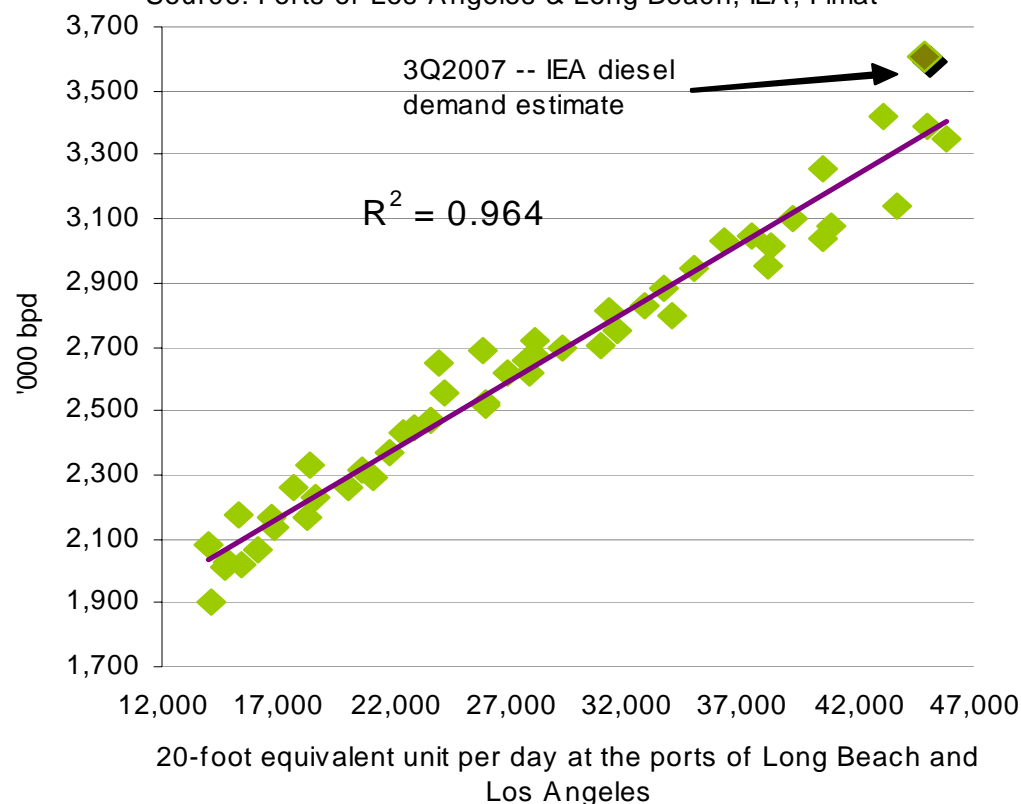
US demand for diesel had grown faster than for any other product, driven by trucking demand for Chinese imports, but...

- Currency depreciation and economic slowdown are eroding imports
- Efficiency improvements cut the diesel intensity of imports

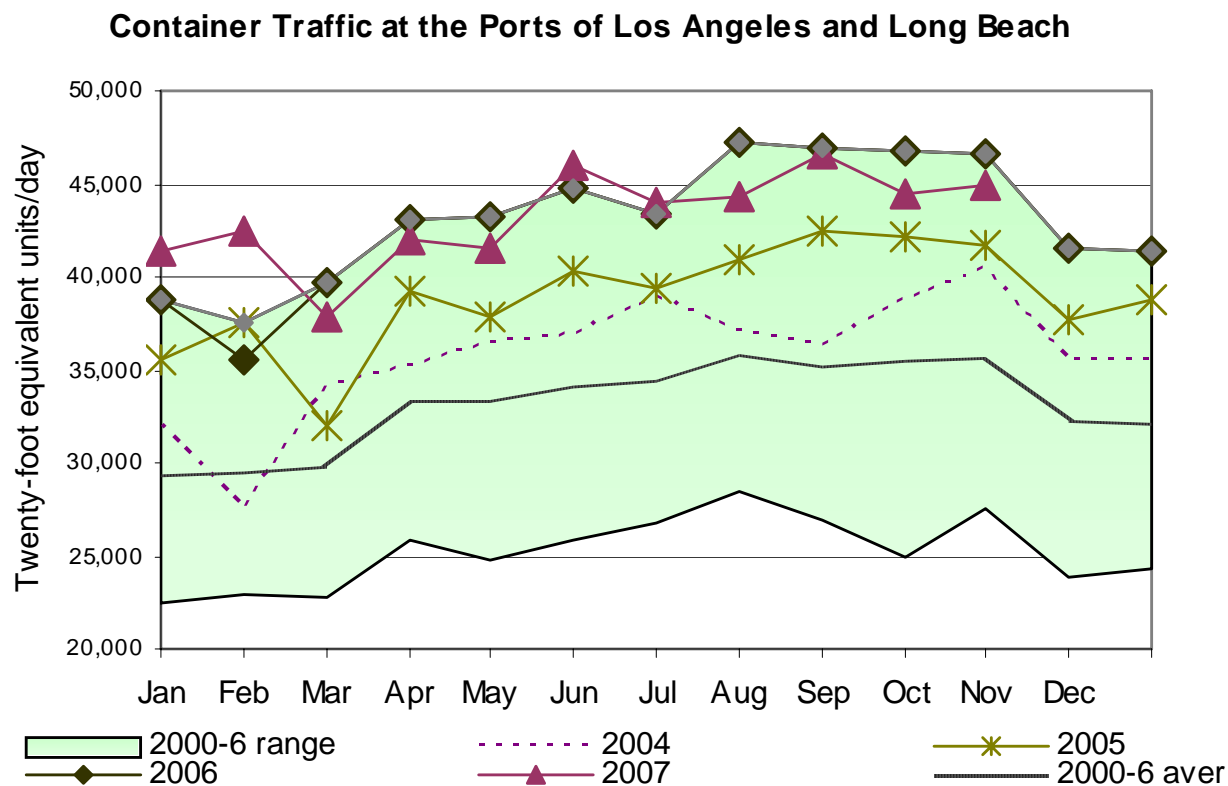
Recent estimates appear overstated

US Diesel Demand V. West Coast Container Trade, 1Q1995-3Q2007

Source: Ports of Los Angeles & Long Beach, IEA, Fimat

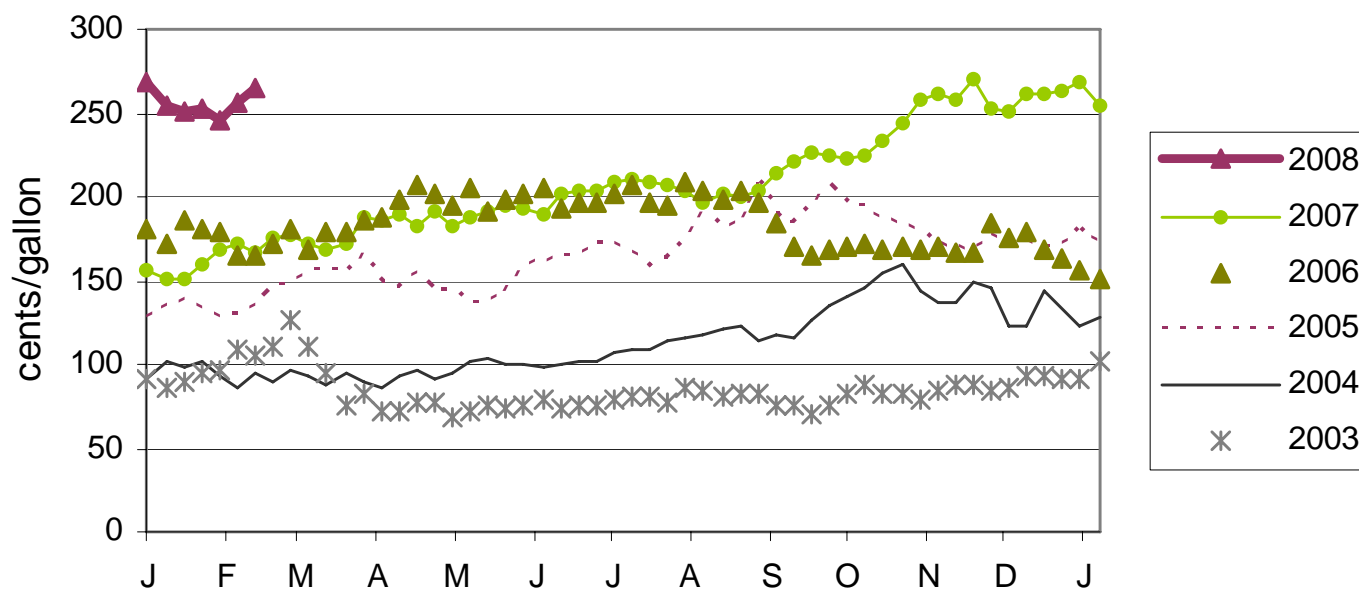


US imports of goods reverse course



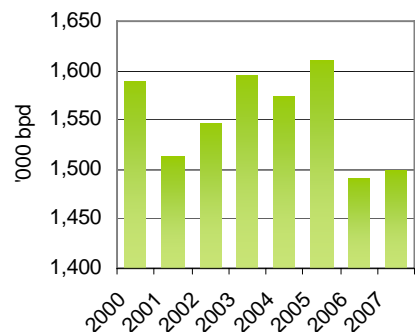
US distillate future benchmark prices

NYMEX Heating Oil Prices

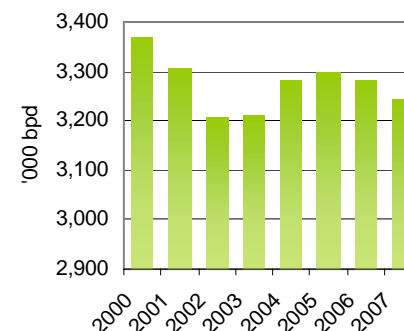


Refining chickens coming home to roost

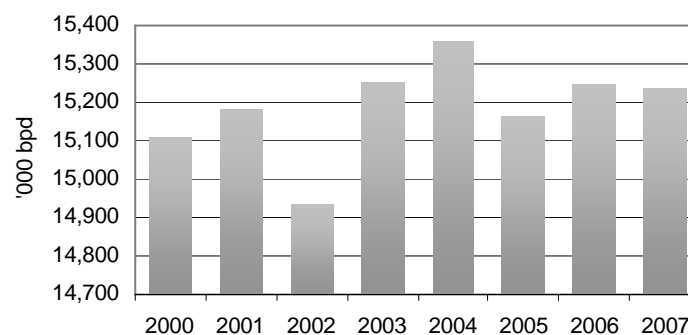
PADD 1 Refinery Crude Runs



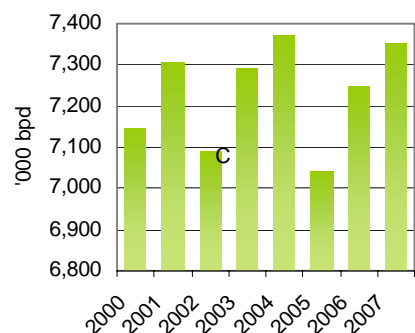
PADD 2 Refinery Crude Runs



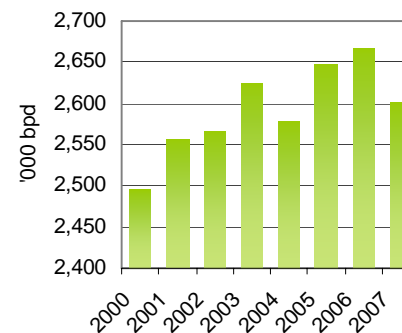
US Average Refinery Crude Runs



PADD 3 Refinery Crude Runs



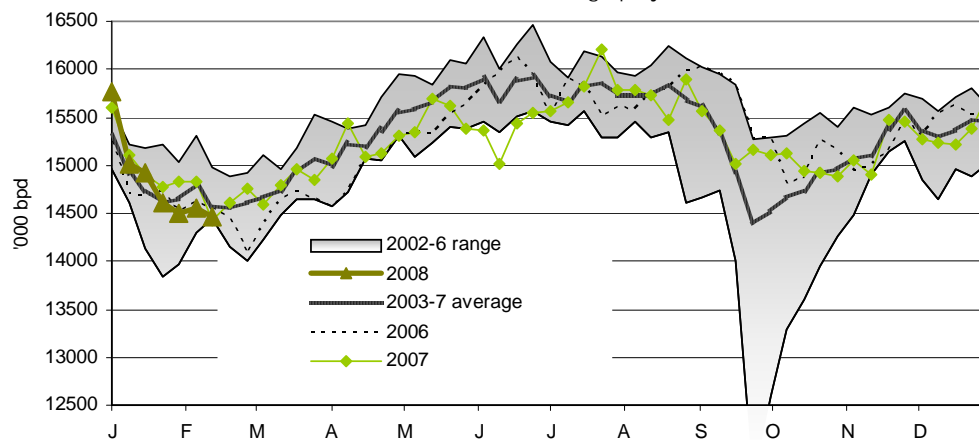
PADD 5 Refinery Crude Runs



US refinery runs: elusive recovery

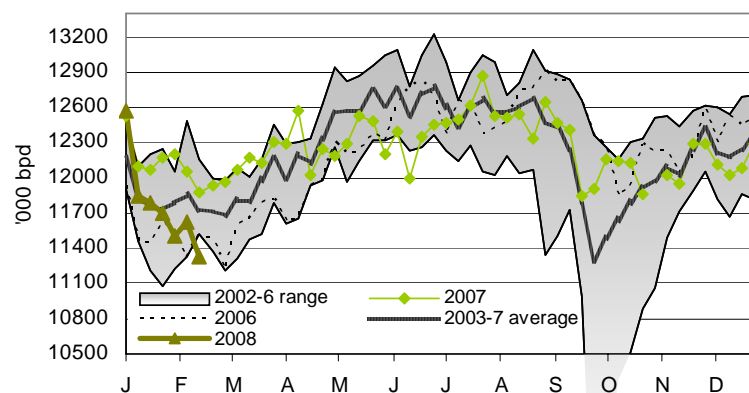
Weekly Crude Inputs to US Refineries

Source: US DOE and Newedge projection

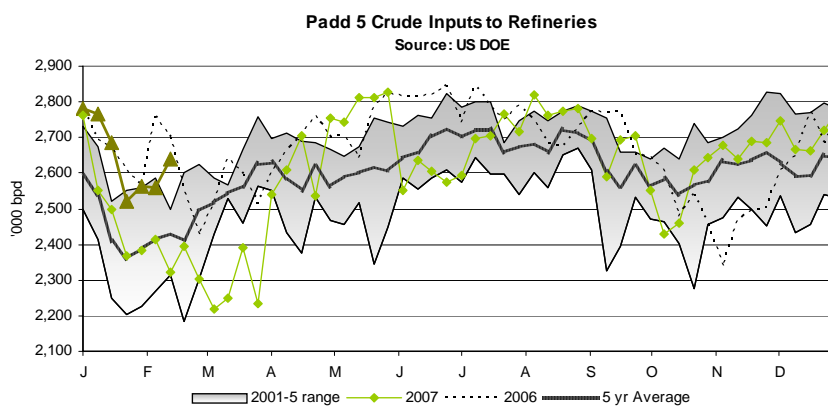
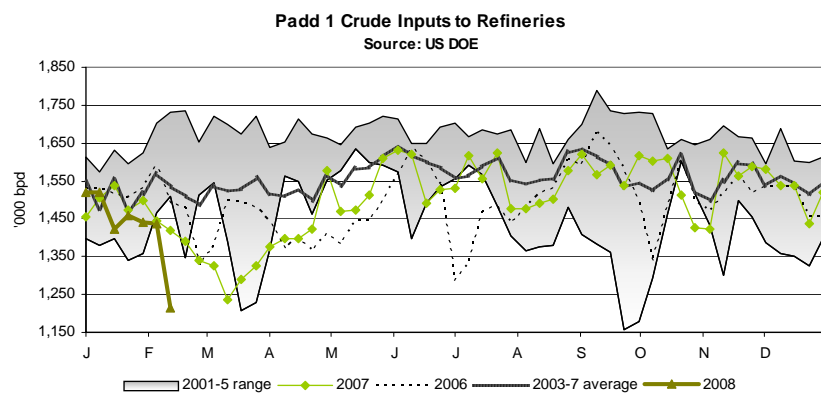


East of the Rockies Total Gross Refinery Throughputs

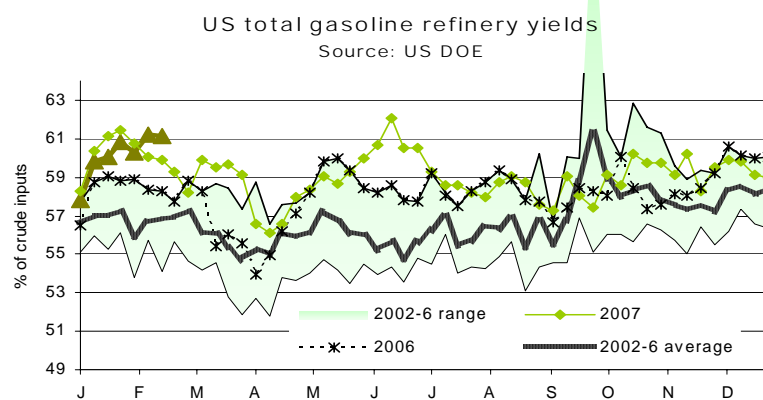
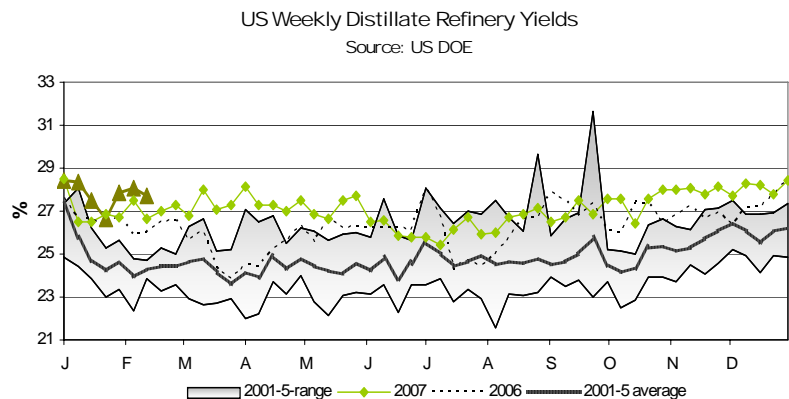
Source: US DOE



US refining: east v. west



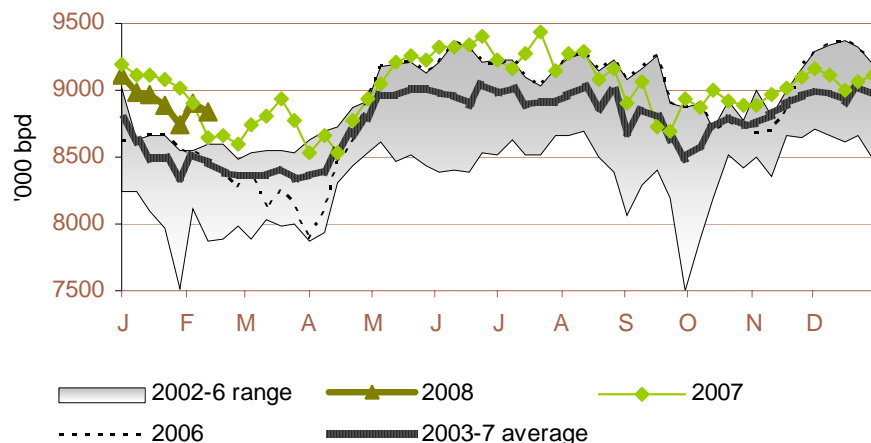
Silver lining: refinery gains on the rise



US product output steady despite run cuts

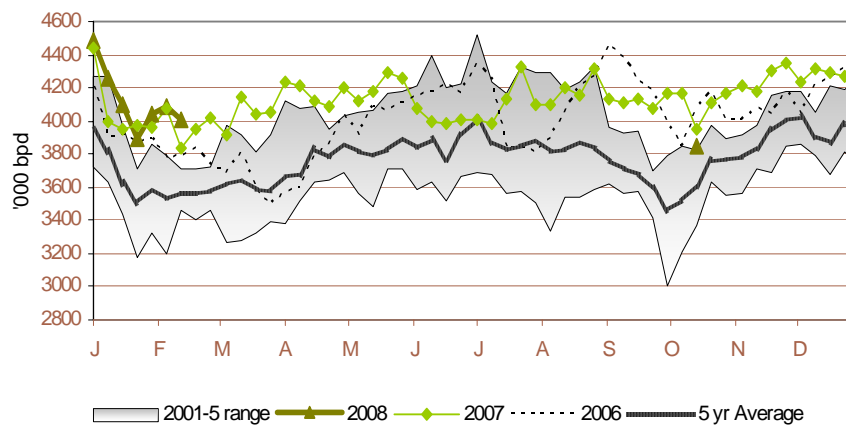
US Weekly Gasoline Output

Source: US DOE

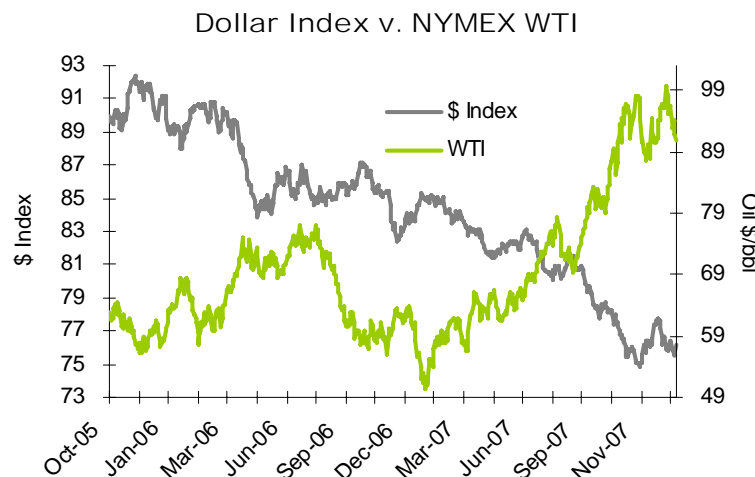


US Weekly Distillate Output

Source: US DOE

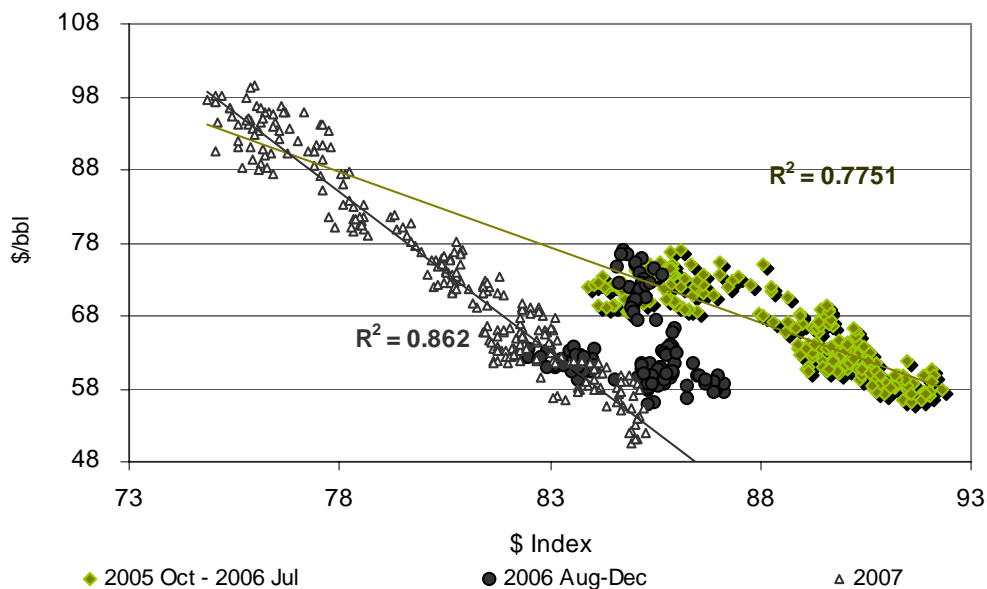


Oil and the dollar: less than meets the eye



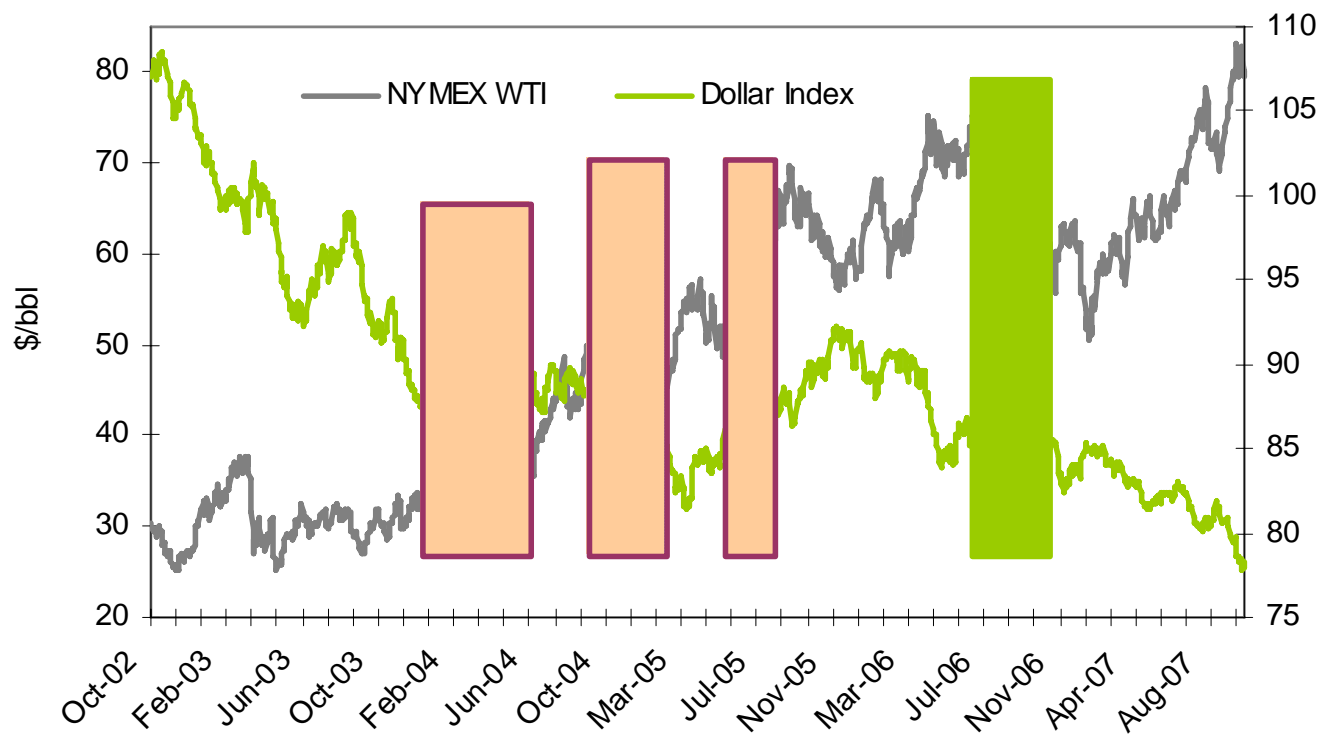
Oil Prices and Currency Fluctuations:

Front-month NYMEX WTI v. dollar index, Oct 2005-Jan 2008



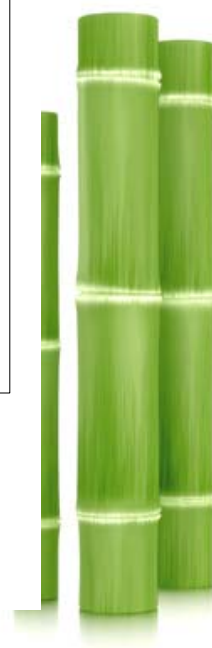
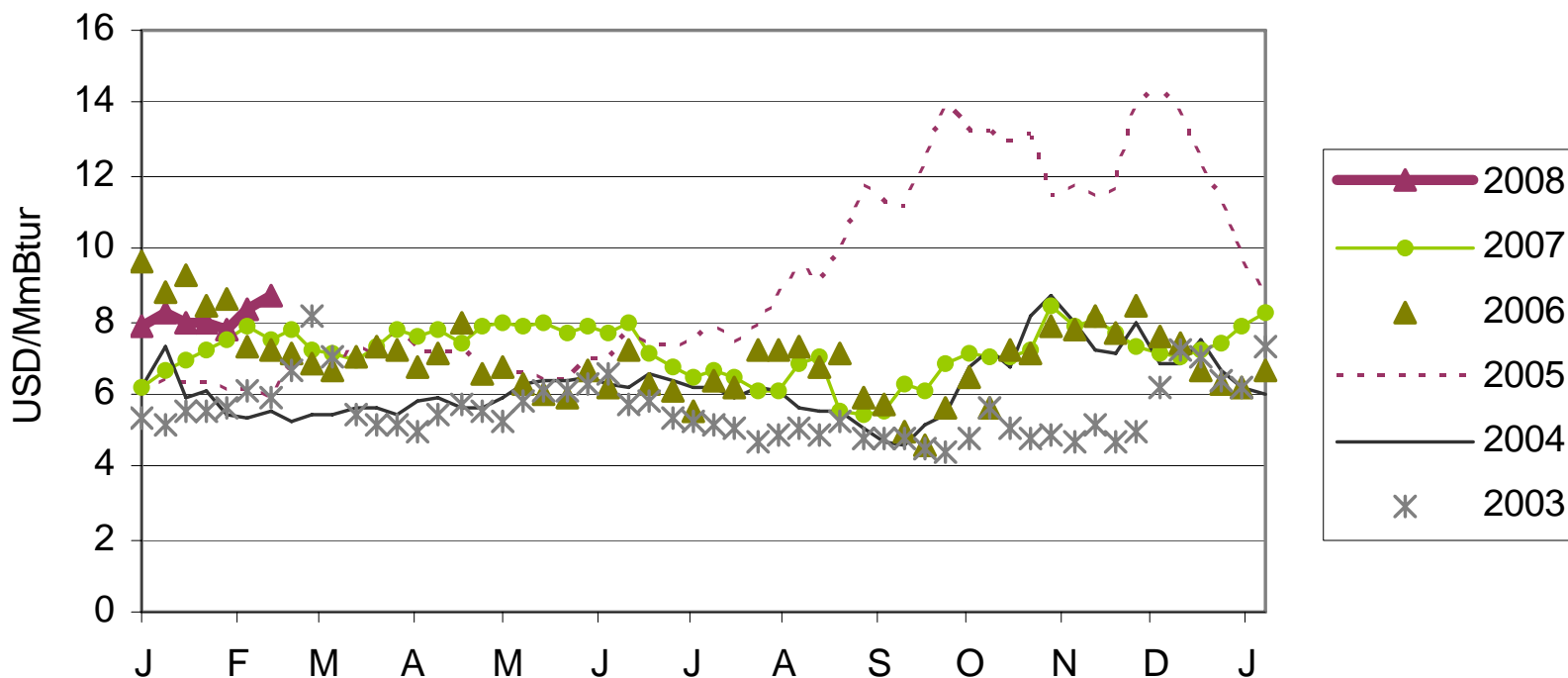
Oil as currency hedge

Oil & the Dollar: Spurious Correlation?

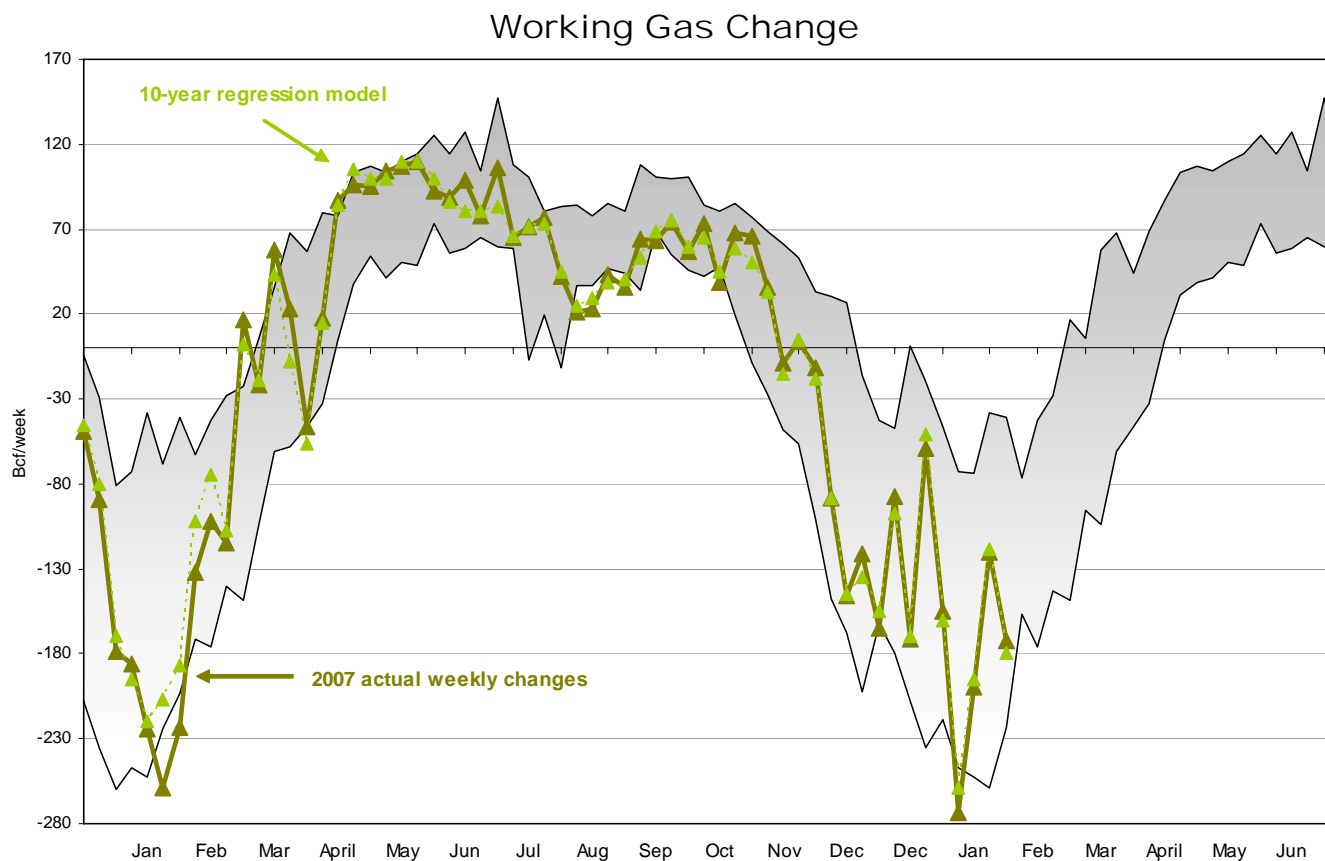


Sleeping dragon: US natural gas prices

NYMEX Natural gas Prices



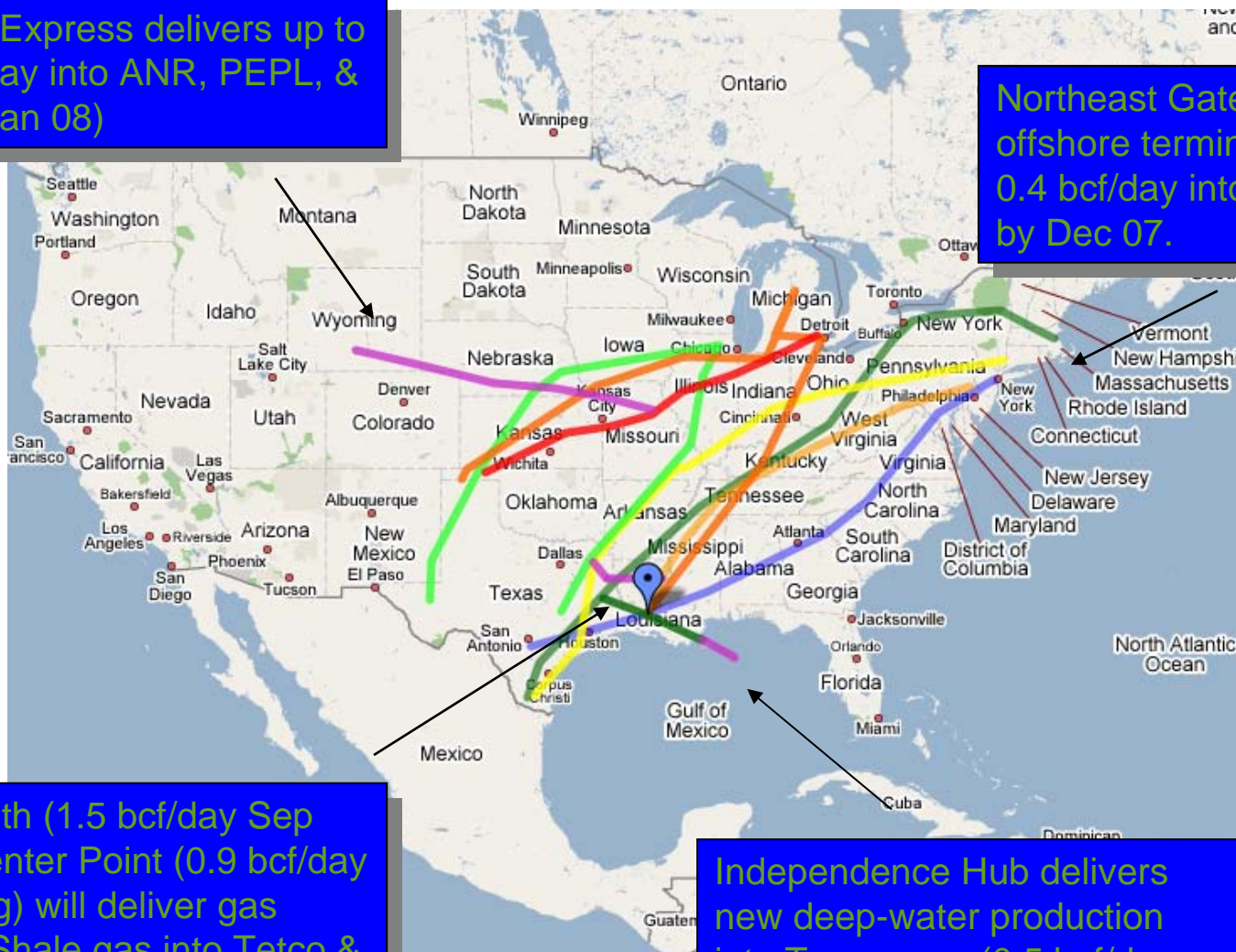
Colder winter weather tightened natural gas inventories



Expanded Pipeline Capacity & New Supply

Rockies Express delivers up to 1.8 bcf/day into ANR, PEPL, & NGPL (Jan 08)

Northeast Gateway LNG offshore terminal will deliver 0.4 bcf/day into New England by Dec 07.



Gulf South (1.5 bcf/day Sep 07) & Center Point (0.9 bcf/day operating) will deliver gas Barnett Shale gas into Tetco & Columbia Gulf.

Independence Hub delivers new deep-water production into Tennessee (0.5 bcf/day, summer 07)



Contagious coal

Coal price rise sets stage for natural gas rally

